

QUINTET PRIVATE BANK

Investor presentation: H1 2021

QUINTET: STRATEGY TO BUILD A LEADING INTERNATIONAL PRIVATE BANKING BOUTIQUE





- Expand in international/new markets

 Build cross-border businesses for Asia, Latin America and

 Middle East & enter new segments (Family Office/UHNWI)
- Attract the best talent in the industry

 Onboard ~180 new client advisors by 2026

 with deep trust-based/advice-led relationships
- Transform Quintet into a leading investment house Strong, sustainable investment proposition generating superior returns, with open-architecture approach
- With target cost-income ratio of ~70% by 2026

2020: STRONG YEAR OF EXECUTION



2022 2026

2021

Expand & double-down on growth

2020



Complete core transformation

- Build the platform & foundations
- ✓ Hired 54 CAs and opened business in key markets (Asia, Latam, Nordics, UHWNI, CH domestic)
- ✓ New umbrella brand
- ✓ Launch Quintet Europe: legal merger completed in Dec-2020
- ✓ Strong Group functions established
- ✓ Build Swiss bank and ramp-up
- ✓ Build the investment house (CIO office, alternatives, lending)
- ✓ Strengthen capital base (equity capital increase of EUR50m, AT1 issuance of EUR125m)
- ✓ Exit non-core/non-profitable businesses (i.e., Spain, UK pension admin)

2020 ACTUALS: STRONG ACROSS DIMENSIONS



FYE 31/12		2019 Actuals	2020 Actuals	Variance
Private banking assets under management	EURbn	52.7	57.7	+5.0 (+9%)
Total client assets	EURbn	81.5	85.0	+3.5 (+4%)
Loans to customers	EURbn	3.2	4.3	+1.1 (+34%)
Deposits from customers	EURbn	9.8	10.5	+0.7 (+7%)
Revenue	EURm	443	513	+70 (+16%)
Operating expenses	EURm	(470)	(534)	-64 (+14%)
Impairments	EURm	(13)	(1)	+11
Profit/(loss) before tax	EURm	(42)	(18)	+24
Net income	EURm	(44)	(20)	+24

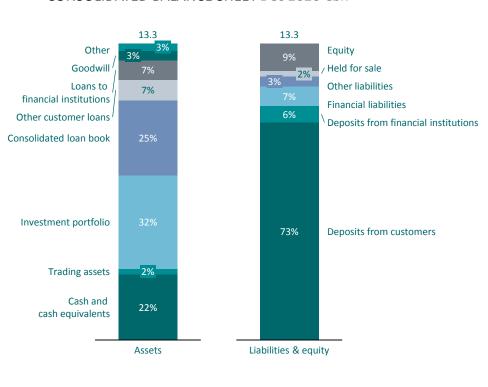
- Positive financial results development despite Cov-19
- Strong asset growth in private banking with +9% yoy, driven by NNM (6%) and positive market performance
- Income growth of +16% yoy

 market dip offset by client
 asset growth and trading
 activity, as well as capital
 gains
- Operating expenses reflective of investments for new strategic plan

STRAIGHTFORWARD, LIQUID BALANCE SHEET



CONSOLIDATED BALANCE SHEET Dec 2020 €bn



FITCH RATING OVERVIEW

Standalone rating (VR)	bbb
Long-term IDR rating	BBB / stable
Short-term IDR rating	F2 / stable
Latest publication date	30/06/2020
AT1 rating	BB-

CONSOLIDATED LIQUIDITY RATIOS

LCR	139%
NSFR	127%

EXTERNAL FUNDING

€m	Total size	Drawn (31/12)	Duration
Euro Commercial Paper	750	608	permanent
Euro Medium Term Note	500	148	yearly renewal
Interbank	n.a.	736	n.a.

SOLID CAPITAL POSITION WELL IN EXCESS OF REGULATORY REQUIREMENTS



CONSOLIDATED SOLVENCY RATIO



CONSOLIDATED CAPITAL METRICS1 EURm

EURm	Dec-19	Dec-20
CET1	568	612
Capital	1,149	1,161
Reserve OCI	13	14
Eligible result	(43)	(20)
IAS 19	(45)	(60)
Intangible assets & goodwill	(483)	(456)
Deferred tax assets	(19)	(22)
Other	(4)	(6)
AT1	0	124(1)
Tier 1	568	735
Tier 2	0	0
Total capital	568	735
RWA	3,160	3,120
Credit risk	2,248	2,248
Market risk	232	176
Operational risk	668	677
CVA	13	19
Leverage exposure	12,014	13,007
RWA intensity %	26%	24%

- SREP requirement
 - CET1⁽²⁾: 8.165%
 - OCR⁽³⁾: 12.54%
- Maximum distributable amount buffer: ~EUR 350m

Capital position
well above
minimum regulatory
requirements
and risk appetite

(1) Issued amount of EUR125m net of EUR1m issuance costs. (2) Pillar 1 4.5%, conservation buffer 2.5%, countercyclical buffer 0.04%; Pillar 2 requirement 2.0% to be met at least with 56.25% of CET1 capital. (3) Pillar 1 8.0%, conservation buffer 2.5%, countercyclical buffer 0.04%; Pillar 2 requirement 2.0%

AUTHORIZED MANAGEMENT COMMITTEE





Jakob Stott

- Group Chief Executive Officer
- 30+ years of experience
- Joined Quintet in 2019



Bryan Crawford

- Group Co-Head of Products & Solutions
- 25 years of experience
- Joined Quintet in 2019



Nicholas Harvey

- Group Chief Financial Officer
- 25 years of experience
- Joined Quintet in 2018



Eli Leenaars

- Group Chief Operating Officer
- 30+ years of experience
- Will join Quintet in June 2021



Maria Leistner

- Group Chief Legal Officer
- 25 years of experience
- Joined Quintet in 2019



Siegfried Marissens

- Secretary General
- 25 years of experience
- Joined Quintet in 1995



Thomas Rodermann

- CEO, Quintet Europe
- 30 years of experience
- Joined Quintet in 2020



Philip Tremble

- · Group Chief Risk Officer
- 35+ years of experience
- Joined Quintet in 2021



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